



**To:** Board of Trustees, University of North Carolina School of the Arts  
**From:** Corey Madden, Executive Director  
**Date:** January 12, 2015  
**Re:** Approval requested for transitioning members of the Thomas S. Kenan Institute for the Arts  
Board of Directors

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I would like to request that the University of North Carolina School of the Arts Board of Trustees formally approve the following recommendation for one new member of the Thomas S. Kenan Institute for the Arts Board of Advisors, following the approved bylaws of the Institute. The relevant sections of the Bylaws are provided below:

**Section 2.** Number, Term and Qualification. The number of Advisors shall be not less than one, nor more than sixteen. The Chancellor of the University of North Carolina School of the Arts, the Provost of the University of North Carolina School of the Arts, the Executive Director of the Institute and the Chairman of the Board of Trustees of the University of North Carolina School of the Arts shall be *ex officio* members (with a vote) of the Institute Board. **The Advisors, other than the *ex officio* members (the “elected Advisors”), shall be divided into three classes, as nearly equal in number as may be, to serve in the first instance for terms of one, two and three years, respectively, and until their successors shall be elected and shall qualify, and thereafter the successors in each class of elected Advisors shall be elected to serve for terms of three years and until their successors shall be elected and shall qualify. The Board of Trustees of the University of North Carolina School of the Arts (“UNCSA Board”) shall elect the elected Advisors.** In the event of any increase or decrease in the number of elected Advisors, the additional or eliminated Advisors shall be classified or chosen by the UNCSA Board of Trustees, so that all classes of elected Advisors shall remain or become equal in number, as nearly as may be. In the event of the death, resignation, retirement, removal or disqualification of an elected Advisor during the elected term of office, the Advisor’s successor shall be elected to serve only until the expiration of the term of the predecessor. Advisors need not be residents of the State of North Carolina.

**Section 3.** Election of Advisors. Elected Advisors may be elected at any meeting of the UNCSA Board of Trustees by a vote of a majority of the UNCSA Board of Trustees.

Thank you very much for your consideration in approving this nominee for membership.

**Thomas S. Kenan Institute for the Arts  
Board of Advisors Class of 2018**

**Shelton g. Stanfill** is Principle and CEO of SgS Ltd., Atlanta, Georgia, providing advising and executive coaching for cities and arts centers. Areas of specialization include new urbanism, cultural advancement, and a methodology for using cultural institutions to help redefine civic identity and engagement . From 1996 to 2006, he was President and Chief Executive Officer and Trustee of the Woodruff Arts Center, Atlanta, Georgia (home of the Alliance Theatre, Atlanta Symphony Orchestra, High Museum of Art, Young Audiences and 14th Street Playhouse). Other past roles have included President and CEO of The L. A. Music Center, President and CEO, Wolf Trap Foundation

for the Performing Arts; Director, Hopkins Center at Dartmouth College; Director of Cultural Programming, Colorado State University,; and Director, National Arts Festival, XII Olympic Winter Games (1972). Mr. Stanfill serves on multiple boards of directors for tourism, civic development, film and cultural foundations, and has received numerous awards from organizations across the country and internationally.